

## Finance Report, Financial Year 2018/19 April 2018

### **Executive Summary**

#### Financial Year End 2017/18

The Year-end Accounts are currently being finalised. We have experienced no major issues and expect a clean audit report. The Commissioner is expected to sign off the accounts in early July to be laid before Parliament on 12 July. We have reported a finalised position within our '1% of expenditure' set by DCMS and will not be handing back any additional funds outside the collected CMPs to the consolidated fund for 2017/18.

#### Fee Income 2018/19

Income for 2017/18 was finalised at 8% uplift from the previous year which gives a reasonable amount of comfort that we can expect an uplift of at least 6% for 2018/19 as projected in our starting budget forecast. We expect income to be circa £34.3m under the new fee income model which represents a 6% increase in the number of fee payers from 2017/18. Income has been profiled in a similar trajectory than in previous years, however this may well change as a result of GDPR compelling businesses to pay a fee that previously have not or as awareness grows. We have already recorded income of £1.9m in the first month of the year, £200k or 12% greater than expected. There is some backlog of organisations that have registered pre 25 May which should increase income further; this will need to be carefully monitored to make sure we can provide a robust forecast ongoing.

#### **Other Income**

It has now be confirmed that we will be receiving £500k Grant in Aid under NIS for the next 2 years whilst a funding model is established. This will be reflected on the next Management Budget Report.

#### **Expenditure**

Although there is little insight we can give after only 1 month of expenditure, we continue to work and review our forecasts as the landscape continues to change rapidly whilst GDPR beds in. It is likely that the budget will change in this period as previous assumptions and risks (known and unknown) become clearer.

# Financial Overview as at 30 April

MANAGEMENT REPORT

For the One Month Ending 30 April 2018

|                               |           |                   | Year To<br>Varianc | Date     | Full Year              | Prior Year |
|-------------------------------|-----------|-------------------|--------------------|----------|------------------------|------------|
|                               | Budget    | Actual            | e                  | Var %    | Forecast               | 2017/18    |
|                               | £         | £                 | £                  | %        | £                      | £          |
|                               |           |                   |                    |          |                        |            |
| GRANT IN AID                  | 312,500   | 312,500           | 0                  | -        | 3,750,000              | 3,750,000  |
| eIDAS                         | 0         | 0                 | 0                  | -        | 46,000                 | 45,000     |
| DP FEE INCOME                 | 1,695,719 | 1,901,101         | -205,382           | (12.1%)  | 34,281,725             | 21,299,977 |
| IPA INCOME                    | 0         | 0                 | 0                  | -        | 400,000                | 330,000    |
| BANK INTEREST                 | 0         | -265              | 265                | -        | 0                      | 286        |
|                               |           |                   |                    |          |                        |            |
| TOTAL INCOME                  | 2,008,219 | 2,213,335         | -<br>205,116       | (10.2%)  | 38,477,725             | 25,425,262 |
|                               |           |                   |                    |          |                        |            |
| OFFICE COSTS                  | 138,923   | 132,530           | 6,393              | 4.6%     | 1,960,375              | 1,413,566  |
| STAFF COSTS                   | 1,747,369 | 1,751,966         | -4,597             | (0.3%)   | 25,191,233             | 18,526,219 |
| TRAINING AND                  | 138,858   | 40 160            | 89,698             | 64.60/   | 1 171 202              | 670.040    |
| RECRUITMENT                   | 200,000   | 49,160<br>223,649 | -23,649            | 64.6%    | 1,171,292<br>2,400,000 | 679,949    |
| IT COSTS                      | · ·       | •                 |                    | (11.8%)  |                        | 2,831,212  |
| PROJECT SPEND                 | 128,333   | 102,672           | 25,661             | 20.0%    | 940,000                | 1,218,303  |
| COMMUNICATIONS                | 120,333   | 168,573           | -48,240            | (40.1%)  | 714,000                | 319,704    |
| FINANCIAL COSTS               | 8,958     | 20,388            | -11,429            | (127.6%) | 107,500                | 111,934    |
| TRAVEL                        | 54,708    | 49,555            | 5,153              | 9.4%     | 656,500                | 597,017    |
| LEGAL,                        |           |                   |                    |          |                        |            |
| PROFESSIONAL & OTHER          | 244,174   | 364,174           | -120,000           | (49.1%)  | 1,557,140              | 1,107,825  |
| OTTLER                        | 211,171   | 301,171           | 120,000            | (13.170) | 1,337,110              | 1,107,023  |
|                               |           |                   |                    |          |                        |            |
| TOTAL COSTS                   | 2,781,657 | 2,862,666         | -81,009            | (2.9%)   | 34,698,039             | 26,805,728 |
| CARTAL CT                     | _         | -                 | _                  |          | <b>480 00</b> 5        | 74-00-     |
| CAPITAL SPEND                 | 0         | 0                 | 0                  | _        | 650,000                | 747,322    |
| OPERATING                     |           |                   | _                  |          |                        |            |
| SURPLUS                       | -773,438  | -649,331          | 124,107            | 16.0%    | 3,129,686              | -2,127,789 |
| CIA DDOCDAMME                 |           |                   |                    |          |                        |            |
| GIA PROGRAMME<br>1819 ADVANCE | -140,000  | -140,000          | 0                  | _        | -1,400,000             | 1,400,000  |
|                               | -,        | -,                | <del></del>        |          | ,,                     | ,,         |
|                               |           |                   | -                  |          |                        |            |
| SURPLUS                       | -913,438  | -789,331          | 124,107            | 13.6%    | 1,729,686              | -727,789   |

Cash flow remains robust.

#### **DP Fee Income (attached graphical representation)**

| Month     | Budget | Actual | Variance | %   |
|-----------|--------|--------|----------|-----|
|           | (£000) | (£000) | (£000)   |     |
|           |        |        |          |     |
| April     | 1,700  | 1,901  | 205      | 12% |
| May       | 1,980  |        |          |     |
| June      | 2,850  |        |          |     |
| July      | 2,830  |        |          |     |
| August    | 2,830  |        |          |     |
| September | 3,140  |        |          |     |
| October   | 3,260  |        |          |     |
| November  | 3,150  |        |          |     |
| December  | 2,100  |        |          |     |
| January   | 3,660  |        |          |     |
| February  | 3,250  |        |          |     |
| March     | 3,530  |        |          |     |
|           | ·      |        |          |     |
| £ Year    | 34,280 | 1,901  | 205      | 12% |

The number of registrations has steadily increased from 513,687 at the end of March to 526,669 at the end of April, an increase of 12,982 or 2.5%. The biggest growth has been in the land and property services, retail and travel sectors. Further indepth analysis into why this is will be conducted over the coming months and will help to horizon scan how we expect the landscape to change under the new fee model.

## **Civil Monetary Penalties (CMPs)**

Below is the summary of those debts we still consider recoverable from the previous year plus new penalties issued to March 2018.

| Gross debts B/fwd from 2017-18                                 | 2,343,445 |
|--|-----------|
| Issued penalties gross   | 532,800   |
| Issued prompt payment discount Irrecoverable debts written off | (2,400)   |
|  | 2,873,845 |
| Net  | 2,073,043 |
| Receipts*  | 91,022    |

<sup>\*</sup>Of this sum, £91,022 is due to be paid to the consolidated fund in July 2018.

### **Spending controls**

The ICO is complying with the Cabinet Office Spending Controls Guidance v  $4.0\,$ 

https://www.gov.uk/government/publications/cabinet-office-controls/cabinet-office-controls-quidance-version-40

Heather Dove May 2018

|                            |           | Full Year | Prior Year |          |            |            |
|----------------------------|-----------|-----------|------------|----------|------------|------------|
|                            | Budget    | Actual    | Variance   | Var %    | Forecast   | 2017/18    |
|                            | £         | £         | £          | %        | £          | £          |
| GRANT IN AID               | 312,500   | 312,500   | 0          | -        | 3,750,000  | 3,750,000  |
| eIDAS                      | 0         | 0         | 0          | _        | 46,000     | 45,000     |
| DP FEE INCOME              | 1,695,719 | 1,901,101 | -205,382   | (12.1%)  | 34,281,725 | 21,299,977 |
| IPA INCOME                 | 0         | 0         | 0          | _        | 400,000    | 330,000    |
| BANK INTEREST              | 0         | -265      | 265        | -        | 0          | 286        |
| TOTAL INCOME               | 2,008,219 | 2,213,335 | -205,116   | (10.2%)  | 38,477,725 | 25,425,262 |
| RENT                       | 49,933    | 51,291    | -1,358     | (2.7%)   | 753,000    | 517,144    |
| RATES & BUILDING INSURANCE | 24,687    | 25,033    | -346       | (1.4%)   | 296,250    | 285,122    |
| SERVICE CHARGES            | 6,250     | 8,995     | -2,745     | (43.9%)  | 75,000     | 54,125     |
| CAR PARKING                | 600       | 1,965     | -1,365     | (227.5%) | 7,200      | 23,165     |
| HEAT & LIGHT               | 9,750     | 10,940    | -1,190     | (12.2%)  | 117,000    | 106,285    |
| WATER                      | 2,250     | 1,600     | 650        | 28.9%    | 27,000     | 14,692     |
| CLEANING                   | 7,708     | 6,898     | 810        | 10.5%    | 92,500     | 85,226     |
| SECURITY                   | 4,708     | 5,362     | -653       | (13.9%)  | 56,500     | 62,921     |
| WASTE                      | 379       | 401       | -22        | (5.7%)   | 4,550      | 4,834      |
| REPAIRS & MAINTENANCE      | 6,667     | 6,903     | -236       | (3.5%)   | 80,000     | 64,558     |
| KITCHEN                    | 3,135     | 2,857     | 278        | 8.9%     | 37,625     | 31,726     |
| REMOVALS                   | 0         | 0         | 0          | _        | 0          | 379        |
| FURNITURE                  | 5,000     | -2,820    | 7,820      | 156.4%   | 60,000     | 228,617    |
| GENERAL EQUIPMENT          | 1,000     | 557       | 443        | 44.3%    | 12,000     | 5,038      |
| STATIONERY                 | 6,213     | 2,598     | 3,614      | 58.2%    | 74,550     | 82,231     |
| POSTAGE                    | 5,133     | 5,922     | -789       | (15.4%)  | 61,600     | 54,827     |
| DOCUMENT DESTRUCTION       | 508       | 548       | -39        | (7.8%)   | 6,100      | 5,750      |
| OTHER                      | 5,000     | 3,480     | 1,520      | 30.4%    | 249,500    | 6,932      |
| OFFICE COSTS CAPITALISED   | 0         | 0         | 0          | _        | -50,000    | -220,005   |
| TOTAL OFFICE COSTS         | 138,923   | 132,530   | 6,393      | 4.6%     | 1,960,375  | 1,413,566  |

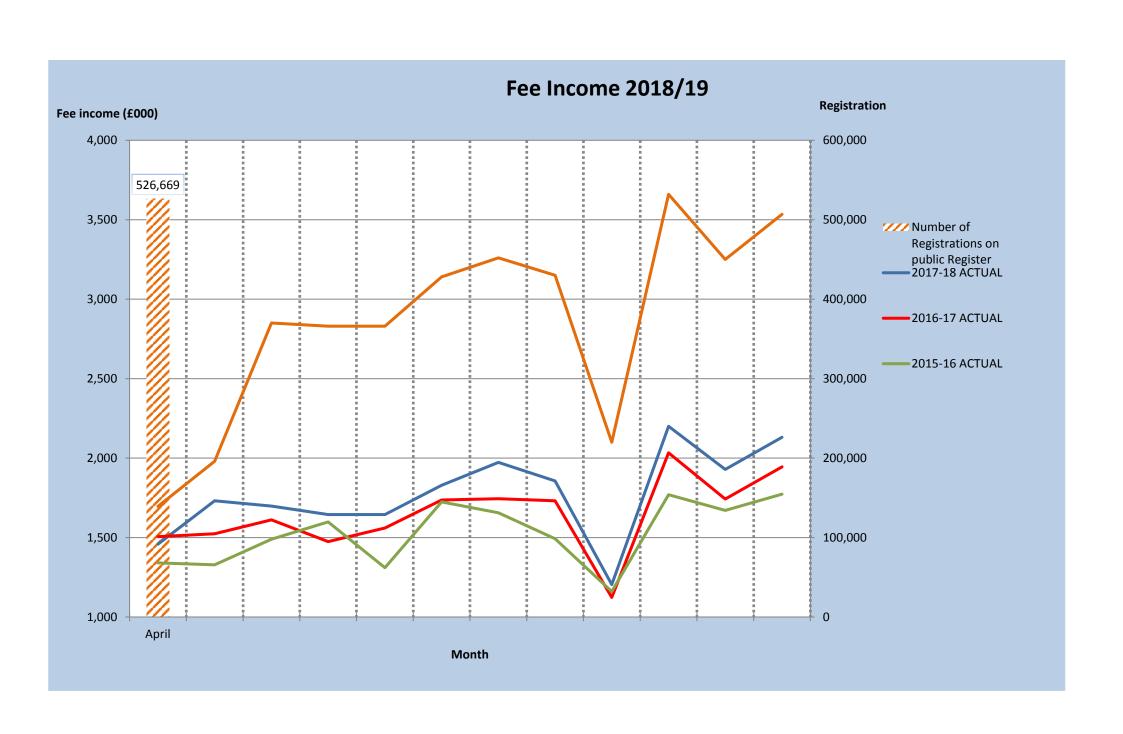
|                                |           | Year To   | Full Year | Prior Year |            |            |
|--------------------------------|-----------|-----------|-----------|------------|------------|------------|
|                                | Budget    | Actual    | Variance  | Var %      | Forecast   | 2017/18    |
|                                | £         | £         | £         | %          | £          | £          |
| SALARIES                       | 1,321,321 | 1,307,177 | 14,144    | 1.1%       | 20,243,109 | 13,621,744 |
| OVERTIME                       | 24,500    | 27,170    | -2,670    | (10.9%)    | 266,000    | 176,064    |
| PENSION                        | 253,618   | 253,620   | -2        | (0.0%)     | 3,043,416  | 2,731,825  |
| NATIONAL INSURANCE             | 131,351   | 131,349   | 2         | 0.0%       | 1,571,760  | 1,327,693  |
| AGENCY STAFF                   | 0         | 16,091    | -16,091   | -          | 0          | 507,926    |
| INWARD SECONDMENT              | 12,000    | 11,980    | 20        | 0.2%       | 12,000     | 108,884    |
| NON EXEC BOARD MEMBER          | 4,579     | 4,580     | -1        | (0.0%)     | 54,948     | 52,083     |
| TOTAL STAFF COSTS              | 1,747,369 | 1,751,966 | -4,597    | (0.3%)     | 25,191,233 | 18,526,219 |
| RECRUITMENT                    | 63,333    | 11,370    | 51,963    | 82.0%      | 760,000    | 288,209    |
| RELOCATION EXPENSES            | 0         | 0         | 0         | _          | 0          | 4,459      |
| HEALTH & SAFETY                | 45,000    | 5,504     | 39,496    | 87.8%      | 45,000     | 60,464     |
| APPRENTICESHIP LEVY            | 6,348     | 5,466     | 883       | 13.9%      | 76,178     | 52,959     |
| FURTHER EDUCATION              | 0         | 0         | 0         | -          | 0          | 2,445      |
| ALL STAFF SKILLS DEVELOPMENT   | 10,010    | 17,954    | -7,944    | (79.4%)    | 120,114    | 178,311    |
| SEMINARS AND CONFERENCES       | 14,167    | 1,302     | 12,865    | 90.8%      | 170,000    | 16,602     |
| MANAGEMENT DEVELOPMENT         | 0         | 1,208     | -1,208    | -          | 0          | 48,416     |
| CSL E LEARNING                 | 0         | 0         | 0         | -          | 0          | 720        |
| CSL WORKSHOPS                  | 0         | 0         | 0         | -          | 0          | 12,498     |
| PROFESSIONAL QUALIFICATIONS    | 0         | 0         | 0         | -          | 0          | 13,397     |
| INFORMATION TECHNOLOGY         | 0         | 6,357     | -6,357    |            | 0          | 1,469      |
| TOTAL TRAINING AND RECRUITMENT | 138,858   | 49,160    | 89,698    | 64.6%      | 1,171,292  | 679,949    |

|                              |         | Year To         | Full Year | Prior Year |           |           |
|------------------------------|---------|-----------------|-----------|------------|-----------|-----------|
|                              | Budget  | Actual Variance |           | Var %      | Forecast  | 2017/18   |
|                              | £       | £               | £         | %          | £         | £         |
| HOSTING, WEB AND TELEPHONY   | 41,667  | 52,472          | -10,805   | (25.9%)    | 500,000   | 576,487   |
| APP & DESKTOP SUPPORT        | 38,333  | 52,231          | -13,898   | (36.3%)    | 460,000   | 687,112   |
| SOFTWARE LICENSING           | 41,667  | 59,582          | -17,916   | (43.0%)    | 500,000   | 571,564   |
| SECURITY CONTRACT            | 4,167   | 5,116           | -950      | (22.8%)    | 50,000    | 21,857    |
| NOTIFICATION PRINTING        | 20,000  | 20,000          | 0         | -          | 240,000   | 240,332   |
| MANAGED PRINT                | 4,167   | 2,762           | 1,405     | 33.7%      | 50,000    | 47,360    |
| CARD PROCESSING CHARGES      | 14,167  | 7,871           | 6,296     | 44.4%      | 170,000   | 110,069   |
| HARDWARE MAINTENANCE         | 6,667   | 5,112           | 1,555     | 23.3%      | 80,000    | 96,045    |
| GOV SECURE INTERNET          | 10,833  | 0               | 10,833    | 100.0%     | 130,000   | 176,495   |
| TELEPHONY CALLS & BROADBAND  | 18,333  | 18,503          | -170      | (0.9%)     | 220,000   | 303,891   |
| TOTAL IT COSTS               | 200,000 | 223,649         | -23,649   | (11.8%)    | 2,400,000 | 2,831,212 |
| ICE CRM DEVELOPMENT          | 0       | 42,050          | -42,050   | _          | 0         | 464,215   |
| FINANCE SYSTEM               | 0       | 0               | 0         | _          | 0         | 11,455    |
| DOCUMENT STORAGE SOLUTION    | 0       | 25,049          | -25,049   | _          | 0         | 151,119   |
| INFRASTRUCTURE               | 128,333 | 13,328          | 115,006   | 89.6%      | 1,540,000 | 749,574   |
| HARDWARE & SOFTWARE UPGRADES | 0       | 8,824           | -8,824    | _          | 0         | 226,073   |
| PRE-PROJECT INVESTIGATIONS   | 0       | 0               | 0         | _          | 0         | 14,582    |
| NPS RESOURCE                 | 0       | 21,957          | -21,957   | _          | 0         | 6,574     |
| OTHER PROJECT WORK           | 0       | -8,535          | 8,535     | _          | 0         | 122,028   |
| PROJECT WORK CAPITALISED     | 0       | 0               | 0         | _          | -600,000  | -527,318  |
| TOTAL PROJECT SPEND          | 128,333 | 102,672         | 25,661    | 20.0%      | 940,000   | 1,218,303 |

|                                 |         | Year To | Full Year | Prior Year |          |         |
|---------------------------------|---------|---------|-----------|------------|----------|---------|
|                                 | Budget  | Actual  | Variance  | Var %      | Forecast | 2017/18 |
|                                 | £       | £       | £         | %          | £        | £       |
| CAMPAIGNS, MEDIA RELATIONS & PR | 25,417  | 1,406   | 24,010    | 94.5%      | 305,000  | 90,342  |
| MARKETING CONSORTIUM INCOME     | 0       | 0       | 0         | -          | 0        | -42,401 |
| MEDIA MONITORING                | 6,667   | 9,940   | -3,273    | (49.1%)    | 80,000   | 21,472  |
| DESIGN & PRINT                  | 5,000   | 23,962  | -18,962   | (379.2%)   | 60,000   | 46,482  |
| DISTRIBUTION                    | 2,500   | 2,500   | 0         | -          | 30,000   | 38,938  |
| SURVEYS                         | 5,000   | 480     | 4,520     | 90.4%      | 60,000   | 41,672  |
| CONFERENCES GENERAL             | 120,000 | 182,868 | -62,868   | (52.4%)    | 160,000  | 134,825 |
| CONFERENCE INCOME               | -50,000 | -51,970 | 1,970     | (3.9%)     | -50,000  | -41,164 |
| ICON DEVELOPMENT                | 417     | 0       | 417       | 100.0%     | 5,000    | 0       |
| STAFF EVENTS                    | 3,083   | 0       | 3,083     | 100.0%     | 37,000   | 2,544   |
| WEB MAINTENANCE                 | 2,250   | -613    | 2,863     | 127.2%     | 27,000   | 26,995  |
| TOTAL COMMUNICATIONS            | 120,333 | 168,573 | -48,240   | (40.1%)    | 714,000  | 319,704 |
| BANK CHARGES                    | 3,125   | 292     | 2,833     | 90.6%      | 37,500   | 38,917  |
| EXTERNAL AUDIT                  | 2,750   | 2,708   | 42        | 1.5%       | 33,000   | 30,000  |
| INTERNAL AUDIT                  | 3,083   | 17,387  | -14,304   | (463.9%)   | 37,000   | 42,087  |
| BAD DEBT WRITE OFF              | 0       | 0       | 0         | -          | 0        | 930     |
| TOTAL FINANCIAL COSTS           | 8,958   | 20,388  | -11,429   | (127.6%)   | 107,500  | 111,934 |
| CAR HIRE                        | 917     | 560     | 356       | 38.9%      | 11,000   | 5,927   |
| EPCS CARD REBATE                | 0       | 0       | 0         | -          | 0        | -1,406  |
| TRAVEL HOSTING                  | 0       | 0       | 0         | -          | 0        | 5,099   |
| TRAVEL UK                       | 38,625  | 43,783  | -5,158    | (13.4%)    | 463,500  | 468,428 |
| TRAVEL OVERSEAS                 | 17,250  | 5,211   | 12,039    | 69.8%      | 207,000  | 141,713 |
| TRAVEL INCOME - UK              | -667    | 0       | -667      | 100.0%     | -8,000   | -1,690  |
| TRAVEL INCOME - OVERSEAS        | -1,417  | 0       | -1,417    | 100.0%     | -17,000  | -21,055 |
| TOTAL TRAVEL                    | 54,708  | 49,555  | 5,153     | 9.4%       | 656,500  | 597,017 |

|                                   |           | Year To   | Full Year | Prior Year |            |            |
|-----------------------------------|-----------|-----------|-----------|------------|------------|------------|
|                                   | Budget    | Actual    | Variance  | Var %      | Forecast   | 2017/18    |
|                                   | £         | £         | £         | %          | £          | £          |
| LEGAL                             | 51,500    | 84,605    | -33,105   | (64.3%)    | 618,000    | 665,844    |
| LEGAL COSTS RECOVERED             | -2,083    | 0         | -2,083    | 100.0%     | -25,000    | -101,305   |
| LIBRARY & SUBSCRIPTIONS           | 5,778     | 8,437     | -2,658    | (46.0%)    | 64,140     | 64,844     |
| PROFESSIONAL MEMBERSHIPS          | 0         | 1,851     | -1,851    | -          | 14,250     | 15,174     |
| RESEARCH                          | 26,396    | 0         | 26,396    | 100.0%     | 316,750    | 17,640     |
| RESEARCH GRANTS FUND              | 125,000   | 181,964   | -56,964   | (45.6%)    | 250,000    | 65,581     |
| NIS DIRECTIVE                     | 8,333     | 0         | 8,333     | 100.0%     | 100,000    | 0          |
| PROFESSIONAL SERVICES             | 17,250    | 93,772    | -76,522   | (443.6%)   | 207,000    | 368,413    |
| STAFF RECOGNITION                 | 12,000    | -6,454    | 18,454    | 153.8%     | 12,000     | 11,634     |
| TOTAL LEGAL, PROFESSIONAL & OTHER | 244,174   | 364,174   | -120,000  | (49.1%)    | 1,557,140  | 1,107,825  |
| TOTAL COSTS                       | 2,781,657 | 2,862,666 | -81,009   | (2.9%)     | 34,698,039 | 26,805,728 |
| CAPITAL SPEND                     | 0         | 0         | 0         | -          | 650,000    | 747,322    |
| OPERATING SURPLUS                 | -773,438  | -649,331  | -124,107  | 16.0%      | 3,129,686  | -2,127,789 |
| GIA PROGRAMME 1819 ADVANCE        | -140,000  | -140,000  | o         | -          | -1,400,000 | 1,400,000  |
| SURPLUS                           | -913,438  | -789,331  | -124,107  | 13.6%      | 1,729,686  | -727,789   |

|                        |        | Year To | Full Year | Prior Year |          |         |
|------------------------|--------|---------|-----------|------------|----------|---------|
|                        | Budget | Actual  | Variance  | Var %      | Forecast | 2017/18 |
|                        | £      | £       | £         | %          | £        | £       |
| FTE Staff Analysis     |        |         |           |            |          |         |
| Permanent Staff Band A | 0.0    | 7.5     | (7.5)     | 0.0        | 0.0      | 7.5     |
| Permanent Staff Band B | 0.0    | 26.5    | (26.5)    | 0.0        | 0.0      | 29.3    |
| Permanent Staff Band C | 0.0    | 107.6   | (107.6)   | 0.0        | 0.0      | 106.9   |
| Permanent Staff Band D | 0.0    | 151.6   | (151.6)   | 0.0        | 0.0      | 152.8   |
| Permanent Staff Band E | 0.0    | 124.8   | (124.8)   | 0.0        | 0.0      | 118.3   |
| Permanent Staff Band F | 0.0    | 60.3    | (60.3)    | 0.0        | 0.0      | 57.1    |
| Permanent Staff Band G | 0.0    | 17.4    | (17.4)    | 0.0        | 0.0      | 16.8    |
| Permanent Staff Band H | 0.0    | 4.0     | (4.0)     | 0.0        | 0.0      | 4.0     |
| Agency Staff Band B    | 0.0    | 5.0     | (5.0)     | 0.0        | 0.0      | 6.0     |
| Agency Staff Band C    | 0.0    | 1.0     | (1.0)     | 0.0        | 0.0      | 1.0     |
| Agency Staff Band D    | 0.0    | 2.0     | (2.0)     | 0.0        | 0.0      | 2.0     |
| Total FTE staff        | 0.0    | 507.8   | (507.8)   | 0.0        | 0.0      | 501.7   |



#### INFORMATION COMMISSIONERS OFFICE

For the Twelve Months Ending 31 March 2019

| Tor the Twelve World S Ending 51 Water 2017 | Actual  | Forecast |
|---|---------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|
|   | Apr-18  | May-18   | Jun-18   | Jul-18   | Aug-18   | Sep-18   | Oct-18   | Nov-18   | Dec-18   | Jan-19   | Feb-19   | Mar-19   |
|   | £ (000) | £ (000)  | £ (000)  | £ (000)  | £ (000)  | £ (000)  | £ (000)  | £ (000)  | £ (000)  | £ (000)  | £ (000)  | £ (000)  |
| Cash flows from operating activities        |         |          |          |          |          |          |          |          |          |          |          |          |
| Net Expenditure                             |         |          |          |          |          |          |          |          |          |          |          |          |
| DP FEE INCOME                               | -1,901  | -1,961   | -2,832   | -2,812   | -2,816   | -3,117   | -3,241   | -3,135   | -2,081   | -3,643   | -3,236   | -3,507   |
| DRIPA INCOME                                | 0       | 0        | -100     | 0        | 0        | -100     | 0        | 0        | -100     | 0        | 0        | -100     |
| OFFICE COSTS                                | 133     | 140      | 140      | 156      | 156      | 156      | 156      | 156      | 156      | 156      | 156      | 348      |
| STAFF COSTS                                 | 1,752   | 1,731    | 1,731    | 1,735    | 1,731    | 1,731    | 1,735    | 1,731    | 1,731    | 1,735    | 1,731    | 6,114    |
| TRAINING AND RECRUITMENT                    | 49      | 102      | 102      | 102      | 102      | 102      | 102      | 102      | 102      | 102      | 102      | 102      |
| IT COSTS                                    | 224     | 198      | 198      | 198      | 198      | 198      | 198      | 198      | 198      | 198      | 198      | 198      |
| PROJECT SPEND                               | 103     | 131      | 131      | 131      | 131      | 131      | 131      | 131      | 131      |          | 131      | -519     |
| COMMUNICATIONS                              | 169     | -131     | 52       | 52       | 92       | 12       | 52       | 52       | 52       | 52       | 52       | 212      |
| FINANCIAL COSTS                             | 21      | 8        | 8        | 8        | 8        | 8        | 8        | 8        |          |          |          | 8        |
| TRAVEL                                      | 50      | 55       | 55       | 55       | 55       | 55       | 55       | 55       | 55       |          |          | 55       |
| LEGAL, PROFESSIONAL & OTHER                 | 364     | 96       | 96       | 98       | 97       | 96       |          | 96       | 221      | 97       | 96       | 97       |
| Net expenditure total                       | 962     | 368      | -420     | -277     | -245     | -728     | -701     | -606     | 474      | -1,109   | -707     | 3,007    |
| Decrease in trade and other receivables     | 226     | -35      | 637      | -853     | 176      | 1,048    |          | 43       |          | ,        | •        | -709     |
| Increase in trade payables                  | -43     | -1,063   | -589     | 2,374    | -75      | -1,463   |          | -374     |          | - 1      |          | 100      |
| Use of provisions                           | 0       | _        | 0        | 0        | _        | 0        | -        | _        | 0        | 0        | 0        | 0        |
| Net cash outflow from operating activities  | 1,145   | -730     | -372     | 1,243    | -144     | -1,143   | -1,579   | -937     | 450      | 1        | -1,326   | 2,398    |
| Cash flows from investing activities        |         |          |          |          |          |          |          |          |          |          |          |          |
| Capital Spend                               | 0       | 0        | 0        | 0        | 0        | 0        | 0        | 0        | 0        | 0        | 0        | 650      |
| Profit/Loss on Disposal of Fixed Assets     | 0       | 0        | 0        | 0        | 0        | 0        | 0        | 0        | 0        | 0        | 0        | 0        |
| Net cash outflow from investing activitie   | e: O    | 0        | 0        | 0        | 0        | 0        | 0        | 0        | 0        | 0        | 0        | 650      |
| Cash flows from financing activities        |         |          |          |          |          |          |          |          |          |          |          |          |
| Grant in Aid                                | -313    | -313     | -313     | -313     | -313     | -313     | -313     | -313     | -359     | -313     | -313     | -313     |
| Grant in Aid Programme in Advance           | 140     |          |          | 140      | 140      | 140      | 140      | 140      | 140      | 140      | 140      | 140      |
| Net cash flows from financing activities    | -173    | -313     | -313     | -173     | -173     | -173     | -173     | -173     | -219     | -173     | -173     | -173     |
|   |         |          |          |          |          |          |          |          |          |          |          |          |
| Net increase/(decrease) in cash and cas     | -       |          | _        | 4.074    | 247      | 4 045    | 4 754    | 4 400    | 004      | 470      | 4 400    | 0.075    |
| Net increase/(decrease) in cash             | 973     | -1,042   | -684     | 1,071    | -317     | -1,315   | -1,751   | -1,109   | 231      | -172     | -1,499   | 2,875    |
| Cash & equivalents- start of period         | 2,923   | 1,950    | 2,992    | 3,676    | 2,605    | 2,922    | 4,237    | 5,989    | 7,098    | 6,867    | 7,039    | 8,538    |
| Cash & equivalents- end of period           | 1,950   | 2,992    | 3,676    | 2,605    | 2,922    | 4,237    | 5,989    | 7,098    | 6,867    | 7,039    | 8,538    | 5,662    |